



INTEGRATION JOINT BOARD

Date of Meeting	15 December 2021
Report Title	Strategic Risk Register and Revised Risk Appetite Statement
Report Number	HSCP.21.120
Lead Officer	Sandra Macleod, Chief Officer
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Consultation Checklist Completed	Yes
Appendices	Appendix A - Risk Appetite Statement Appendix B - Strategic Risk Register

1. Purpose of the Report

- 1.1. To present to the Integrated Joint Board (IJB) updated versions of its Risk Appetite Statement and Strategic Risk Register (SRR).

2. Recommendations

- 2.1. It is recommended that the IJB:
- a) Approve the IJB revised Risk Appetite Statement at Appendix A.
 - b) Approve the IJB revised Strategic Risk Register at Appendix B.
 - c) Note that a full review of Strategic Risks will be undertaken once the new Strategic Plan is approved at 10 March 2022 IJB.
 - d) Instruct the Chief Officer to provide a further update on the SRR to the *Risk, Audit and Performance Committee on 26 April 2022 / IJB on 7 June 2022.*(TBC)

3. Summary of Key Information

Revised Risk Appetite Statement

- 3.1. The IJB Members, at a workshop on 25 October 2021, considered the Board's Risk Appetite Statement and made some amendments to this



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document to reflect the Board's risk appetite as at October 2021. The revised Risk Appetite Statement is attached as Appendix A to this report and shows the proposed changes to the narrative to the Statement.

Updates on Strategic Risk Register

- 3.2. Since the Strategic Risk Register was last submitted to the IJB, work has been undertaken to edit the content of each risk, as requested by the IJB. The risk owners have undertaken this task as well as making revisions to the description of the strategic risks, following the "case/event/consequence" model which was described and used at the IJB Workshop.
- 3.3. The updated version of the Strategic Risk Register is attached at Appendix B. As part of the editing process the risk owners have also updated the sections of the risk (rating, rationale, controls, mitigating actions, assurances (and gaps), current performance and comments).
- 3.4. The Strategic Plan 2022-2025 will be considered by the IJB at its meeting on 10 March 2022. It is proposed that the Strategic Risk Register be reviewed in full following the approval of the Strategic Plan.

4. Implications for IJB

- 4.1. **Equalities, Fairer Scotland and Health Inequality** - While there are no direct implications arising directly as a result of this report, equalities implications will be taken into account when implementing certain mitigations.
- 4.2. **Financial** - While there are no direct implications arising directly as a result of this report financial implications will be taken into account when implementing certain mitigations.
- 4.3. **Workforce** - There are no workforce implications arising directly as a result of this report.
- 4.4. **Legal** - There are no legal implications arising directly as a result of this report.



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- 4.5. **Covid-19** - There are no Covid-19 implications arising directly from the report, however the strategic risks have been reviewed to reflect the Partnership’s response to the pandemic.
- 4.6. **Unpaid Carers** - There are no unpaid carers implications arising directly from this report.
- 4.7. **Other** - There are no direct implications arising directly as a result of this report.

5. Links to ACHSCP Strategic Plan

- 5.1. Ensuring a robust and effective risk management process will help the ACHSCP achieve the strategic priorities as outlined in its strategic plan, as it will monitor, control and mitigate the potential risks to achieving these. The Strategic Risks have been aligned to the Strategic Plan 2019-2022.

6. Management of Risk

- 6.1. **Identified risks(s)** – all known risks.
- 6.2. **Link to risks on strategic or operational risk register:** all risks as captured on the strategic risk register.
- 6.3. **How might the content of this report impact or mitigate these risks:**
 Ensuring a robust and effective risk management process will help to mitigate all risks.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)